

<b>KIRKLEES HEALTH &amp; WELLBEING BOARD</b>
<b>MEETING DATE: 22 January 2026</b>
<b>TITLE OF PAPER: SEND – Local Area SEND Inspection response</b>
<p><b>1. Purpose of paper</b></p> <p><i>Why is this paper coming to the Board and what do you want from the Board?</i>  <i>This rationale needs to reflect the focus of the HWB agenda (note 1) and meet the planning criteria (note 2).</i></p> <p>SEND is of critical strategic importance to the partnership. The Health and Wellbeing Board has the Executive Governance for the SEND transformation programme.</p> <p>The Big Plan 3; Local Area SEND Inspection – what we’re doing next has been previously shared virtually with the board prior to publication. This is the earliest opportunity for a further strategic discussion with the board.</p>
<p><b>2. Background</b></p> <p><i>What led up to this paper being discussed at the Board?</i></p> <p>A local area SEND inspection was undertaken last year.</p> <p>As a result of that, Kirklees needed to follow guidelines which meant quickly publishing an action plan outlining its intentions in response to the inspections findings.</p> <p>Positive feedback had been received from inspectors on our use of ‘The Big Plan’ approach. With this in mind, we followed that format in creating our response and an on line version can be found here - <a href="#">SEND – The Big Plan Part 3 SEND inspection – what we’re doing next   How we plan for SEND   Kirklees SEND Local Offer</a></p>
<p><b>3. Proposal</b></p> <p><i>Describe what you think needs to happen and what you want the Board to do (note 3).</i>  <i>Your paper needs to demonstrate how your proposal links to the achieving the aims and outcomes within the Kirklees JHWS, and reflect the ‘strategic thinking framework’ (note 4).</i></p> <p>The systemic change required means that the Health and Wellbeing Board has a pivotal role to play in championing and driving our joint ambitions for children, young people, parents and carers across Kirklees.</p> <p>The strategic discussion is intended to enable further joint understanding and inform operational delivery.</p>
<p><b>4. Financial Implications</b></p> <p><i>If there are any financial or resource implications these must be outlined here.</i></p> <p>All Local Authorities in England face challenges with the financial implications for SEND. For many LAs these challenges are significant. Kirklees is no different.</p>

There are resource implications across the partnership as solutions require the system to work together and in different ways if success is to be achieved.

**5. Sign off**

*Any report that is presented to the Board must be signed off by the appropriate senior officer (note 5). At least one Board member or invited observer should be involved.*

*Include details of who signed off the report.*

Tom Brailsford, Director of Childrens Services, is also an HWBB member.

**6. Next Steps**

*Say what will happen after the Board has discussed the paper.*

Improved joint strategic understanding of progress, position and proposed next steps.  
Board members further equipped to champion SEND across the partnership. Operational planning informed by Board views.

**7. Recommendations**

*Set out your recommendations clearly and concisely. Remember focus of the HWB agenda (note 1), the agenda planning criteria (note 2) and what the Board can be asked to do (note 3).*

Board members views are requested to support this critical programme within their organisations.

**8. Contact Officer**

*Name, job title, email address and contact tel number*

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